

Well-being Objective 5:

A capital city that works for Wales

Step	Lead Cabinet Member	Lead Directorate
<p>Play a leading role in the design and delivery of city-regional governance for economic development, planning and transport that reflects the unique role that the capital city plays in the Capital Region by 2021.</p>	Cllr Huw Thomas	Economic Development
<p>Work with the UK Government and Welsh Government to implement a programme of investments over the next five years to deliver investment and capacity improvements at Cardiff Central Station</p>	Cllr Russell Goodway & Cllr Caro Wild	Economic Development
<p>Grow the City Centre as a location for businesses and investment, delivering an additional 300,000ft² of ‘Grade A’ office space by 2022, by working with partners to:</p> <ul style="list-style-type: none"> • Complete the regeneration of Central Square, • Begin the Central Quay development extending the business district south of the station • Support the completion of Capital Quarter and the next phase of regeneration of Callaghan Square • Develop a new masterplan for the Canal Quarter area 	Cllr Russell Goodway	Economic Development
<p>Write a new chapter in Cardiff Bay’s regeneration story by:</p> <ul style="list-style-type: none"> • Delivering the new 15,000-capacity Multi-Purpose Indoor Arena by 2024. • Completing a procurement exercise for the next phase of development of the International Sports Village by October 2020. • Bringing forward proposals to protect and revitalise historic buildings in the Bay and provide support for the completion of the on-going redevelopment of the Coal Exchange • Commencing delivery of a new mixed-use development at Dumballs by 2021 Road, including the delivery of 2,000 homes. 	Cllr Russell Goodway	Economic Development

<p>Support innovation and industry by:</p> <ul style="list-style-type: none"> • Supporting the completion of Cardiff Parkway as part of our Industrial Strategy for the East of the city. • Working with City Deal partners, the private sector and UHB to explore the potential of developing proposals for the development of a Science Park Campus at Coryton • Working with Clwstwr to attract further UK Government investment in establishing a creative industries network for Cardiff to support the growth of creative enterprises in the city. 	<p>Cllr Russell Goodway</p>	<p>Economic Development</p>
<p>Keep our cultural scene as the beating heart of city life by:</p> <ul style="list-style-type: none"> • Co-ordinate the Cardiff Music Board and develop a Music Strategy through the Board and in partnership with the Welsh Government by March 2021. • Consider development and investment opportunities for St David’s Hall by 2021. • Develop a Cultural City Compact approach with the cultural sector as a means for taking forward a new Cultural Strategy for Cardiff by March 2021. 	<p>Cllr Russell Goodway</p>	<p>Economic Development</p>
<p>Bring world events to Wales and take the best of Wales to the world through the development of an events portfolio, including:</p> <ul style="list-style-type: none"> • The development of a ‘signature music event’ by October 2020. • Working with PRO14 Rugby to facilitate the hosting of the Guinness PRO14 Final at Cardiff City Stadium on 20th June 2020. • Working in partnership with the Welsh and UK Governments to inform the feasibility of a 2030 FIFA Football World Cup bid 	<p>Cllr Peter Bradbury</p>	<p>Economic Development</p>

Key Performance Indicators

Indicators which tell us if the Council is delivering effectively

Continue the development of the city centre as a business location

Measure	Target
The amount of 'Grade A' office space committed to in Cardiff (sq. ft.). <i>(This is a rolling two-year target.)</i>	300,000 sq. ft.

Support innovation and business development

Measure	Target
The number of new jobs created and jobs safeguarded.	1,000

Bring world events to Wales and take the best of Wales to the world

Measure	Target
The number of staying visitors.	2% increase
Total visitor numbers.	2% increase
Total visitor days.	2% increase
Attendance at Council venues.	595,000

Well-Being Objective 6: Cardiff Grows in a Resilient Way

Work as one team, keeping our streets clean

Step	Lead Member	Lead Directorate
Deliver a comprehensive programme of improvement to the Council's Street Scene services through integration, digitalisation and the use of data to support efficient and effective use of resources.	Cllr Michael Michael	Planning, Transport & Environment
Deliver a tailored neighbourhood management approach to improving street cleanliness in targeted communities by December 2020.	Cllr Michael Michael	Planning, Transport & Environment
Engage with citizens and businesses on concerns in their communities through 'Love Where You Live' to encourage volunteering and working in collaboration.	Cllr Michael Michael	Planning, Transport & Environment

Make Cardiff a world-leading recycling city as a core part of our response to climate change

Step	Lead Member	Lead Directorate
<p>Deliver the recycling services strategy to deliver 70% recycling performance by 2024/25 by:</p> <ul style="list-style-type: none"> - Continuing project work with Welsh Government, Waste & Resources Action Programme (WRAP) and Local Partnerships - Completing Options Modelling by May 2020; - Preparing a Business Case and draft implementation plan by September 2020; - Commencing implementation by January 2021. 	Cllr Michael Michael	Planning, Transport & Environment
Launch an education campaign to promote changes in resident behaviour in March 2020 and monitor improvements throughout 2020/21.	Cllr Michael Michael	Planning, Transport & Environment
Develop a citizen-based strategic plan for new and existing recycling centres and improve re-use/recycling to 80% in centres by March 2021.	Cllr Michael Michael	Planning, Transport & Environment
Remove single-use plastics from Council venues and work with partners to develop a city-wide response to single-use plastics in all public services by March 2021.	Cllr Michael Michael	Planning, Transport & Environment

Lead Cardiff's low carbon transition

Step	Lead Member	Lead Directorate
Launch the One Planet City Vision by May 2020 and bring forward a delivery plan by October 2020.	Cllr Huw Thomas	Planning, Transport & Environment
Implement the Low Emission Fuels Strategy to convert the Council's fleet to low emission fuels and ensure 90 Council Vehicles are converted to electric power by 2021	Cllr Michael Michael	Planning, Transport & Environment
Work with the taxi trade to develop a phased transition for Cardiff licensing conditions to require vehicles to have a minimum Euro 6 emission standard and subsequently to develop a medium term strategy to implement a requirement for all vehicles to be ULEV standard to deliver a 100% ULEV taxi fleet for Cardiff.	Cllr Michael Michael	Planning, Transport & Environment
<p>Ensure Good Air Quality by Implementing and evaluating the</p> <ul style="list-style-type: none"> • Clean Air Plan as approved by Welsh Government to ensure compliance with the EU Limit Value for NO₂ (Nitrogen Dioxide) in the shortest possible time by the end of 2021. • wider Clean Air Strategy measures to ensure a continued reduction of NO₂ concentrations is achieved across the City. 	Cllr Michael Michael	Planning, Transport & Environment
Progress the business case for an innovative heat network scheme to serve areas of the Bay and City Centre by submitting a grant funding application to National Government by January 2020 and, if successful, commencing a formal procurement for a delivery contract by May 2020.	Cllr Michael Michael	Planning, Transport & Environment
Deliver a 9 Megawatt Solar Farm at Lamby Way by May 2020.	Cllr Michael Michael	Planning, Transport & Environment
Promote healthy, local and low carbon food by delivering the Cardiff Food Strategy by 2023	Cllr Michael Michael	Planning, Transport & Environment

Promote and instigate sustainable flood risk management

Step	Lead Member	Lead Directorate
Develop a sustainable water / flood / drainage strategy for Cardiff by 2021.	Cllr Michael Michael	Planning, Transport & Environment
Complete coastal defence improvements in Cardiff East by December 2022.	Cllr Michael Michael	Planning, Transport & Environment
Deliver phase 1 of new Canal Quarter scheme by 2022	Cllr Michael Michael	Planning, Transport & Environment

Put sustainability at the heart of our plans for Cardiff's future development

Step	Lead Member	Lead Directorate
Conduct a full review of the Local Development Plan by 2023 and engage in dialogue on regional strategic planning arrangements.	Cllr Caro Wild	Planning, Transport & Environment
Support the delivery of high-quality, well designed, sustainable and well-connected communities – as described by the Council's Master Planning Principle.	Cllr Caro Wild	Planning, Transport & Environment
Deliver the Council's Green Infrastructure Plan.	Cllr Caro Wild	Planning, Transport & Environment

Lead a transformation of Cardiff's public transport system by working with Welsh Government, Transport for Wales and other partners

Step	Lead Member	Lead Directorate
Deliver phase 1 of the Cardiff Cross-rail by 2024, including Cardiff Central Station to the Bay	Cllr Caro Wild	Planning, Transport & Environment
Deliver new stations at Loudoun Square, in the heart of Cardiff Bay, Crwys Road and Roath Park by 2024;	Cllr Caro Wild	Planning, Transport & Environment
Establish a new mainline train station at Cardiff Parkway in St Mellons by 2023 and work with partners to complete the Eastern Bay Link;	Cllr Caro Wild	Planning, Transport & Environment
Deliver with partners a £158m regeneration of Cardiff Central train station, including bus and tram interchange.	Cllr Caro Wild	Planning, Transport & Environment
Deliver a Bus Strategy for the city by 2020, including a new cross-city bus interchange at Waungron Road, providing	Cllr Caro Wild	Planning, Transport & Environment

connections to the University Hospital of Wales and linking to the east of the City by 2021		
Deliver new park and ride facilities at Llanilltern (Junction 33 of the M4) by 2023	Cllr Caro Wild	Planning, Transport & Environment
Continue to progress the City Centre Transport Masterplan projects from 2020 through to 2022	Cllr Caro Wild	Planning, Transport & Environment
Programme the delivery of the bridge crossing scheme at Llanrumney	Cllr Caro Wild	Planning, Transport & Environment

Promote cycling, walking and active travel

Step	Lead Member	Lead Directorate
Invest £20m in a new fully segregated, safe cycling network across the city by 2022	Cllr Caro Wild	Planning, Transport & Environment
Develop a new Active Travel Network Map by 2021	Cllr Caro Wild	Planning, Transport & Environment
Roll out 20mph speed limits across the city by 2022	Cllr Caro Wild	Planning, Transport & Environment
Expand the on-street cycle hire scheme and complete roll out of e-bike fleet by June 2020.	Cllr Caro Wild	Planning, Transport & Environment
Ensure all Cardiff schools have Active Travel Plans by 2022	Cllr Caro Wild	Planning, Transport & Environment
Complete the Schools Streets Pilot and assess its impact by 2021	Cllr Caro Wild	Planning, Transport & Environment

Key Performance Indicators

Indicators which tell us if the Council is delivering effectively

Housing

Measure	Target
The percentage of householder planning applications determined within agreed time periods.	>85%
The percentage of major planning applications determined within agreed time periods.	>70%
The percentage of affordable housing at completion stage provided in a development on greenfield sites.	30% (LDP)
The percentage of affordable housing at completion stage provided in a development on brownfield sites.	20% (LDP)

Transport and Clean Air

Measure	Target
Modal Split for All Journeys (2026 target 50:50): Proportion of people travelling to work by sustainable transport modes.	46.8%
The number of schools supported to develop an Active Travel Plan.	40
The Citywide Annual Average Nitrogen Dioxide (NO ₂) concentrations at roadside locations.	30µg/m ³
Nitrogen Dioxide (NO ₂) concentrations within Air Quality Management Areas (AQMA).	35µg/m ³
Roads exceeding legal limits by 2021	0

Waste and Recycling

Measure	Target
The percentage of planned recycling and waste collections achieved.	99.9%
The percentage of municipal waste collected and prepared for re-use and/ or recycled.	64%
The percentage of waste collected at recycling centres that has been prepared for re-use or recycled.	80%

Clean Streets

Measure	Target
The percentage of highways land inspected by the Local Authority found to be of a high or acceptable standard of cleanliness.	90%
The number of wards in Cardiff where the highways land inspected is of acceptable standard of cleanliness.	26
The percentage of reported fly-tipping incidents cleared within five working days.	95%
The percentage of reported fly tipping incidents investigated by Environmental Enforcement.	95%
Number of education and enforcement actions per month relating to improving recycling behaviour by citizens.	3,000